







# **Corporate Presentation**

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## **Agenda**

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### **Offering Summary**

Issuer

■ Morris Holdings Limited (慕容控股有限公司)

**Offering Structure** 

- Offering size: 250,000,000 Shares (subject to the Over-allotment Option)
- Placing: 225,000,000 Shares (90%) (subject to adjustment and the Overallotment Option)
- Public Offer: 25,000,000 Shares (10%) (subject to adjustment)

**Price Range** 

HK\$1.05 – HK\$1.31 per Offer Share

**Listing Venue** 

- The Main Board of The Stock Exchange of Hong Kong Limited
- Stock Code: 1575.HK

**Expected Timetable** 

- Hong Kong public offer: 30 December 2016 5 January 2017
- Announcement of pricing and allocation: 11 January 2017
- Listing: 12 January 2017

Sole Sponsor,
Sole Global Coordinator
and Sole Bookrunner

Sinolink Securities (Hong Kong) Company Limited

**Joint Lead Managers** 

- Sinolink Securities (Hong Kong) Company Limited
- China Galaxy International Securities (Hong Kong) Co., Limited



### **Presentation Team**



Mr. ZOU Gebing (鄒格兵) Chairman, CEO and Executive Director



Mr. CHEN Guohua (陳國華) Executive Vice President and Executive Director



Mr. XU Jing (徐景)

Head of Capital Market



# **Company Overview**



MORRIS



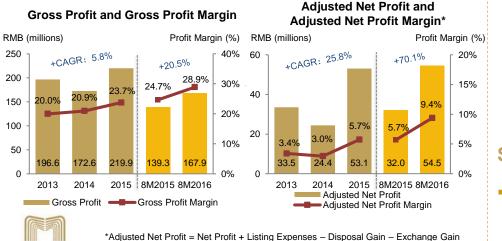
### **Company Overview**

# Recognized Market Leader in the PRC-based Sofa Export Industry

- The second largest PRC upholstered sofa manufacturer in terms of export value to the U.S. in 2015
- Mainly targets at overseas consumers in the U.S., Canada, United Kingdom, Australia and the PRC markets with greater demand on quality and functionality
- U.S. market accounted for more than 90% of total sales
- New production facility in Cambodia currently in construction.
   Sofa production capacity expected to increase by

10.7%

#### **High Growth in Profitability**



#### **Integrated Business Model**

- Strategic focus on OBM segment (64.9% of 2015 revenue)
   while also offering OEM & ODM services
- Excellent design and R&D capabilities with 40+ in-house staff members, with the support from a U.S. designer and a consultancy firm

# **Self-owned Brands with Effective Marketing Channels**

 Effective marketing through U.S. exhibitions and the Company's showroom in North Carolina



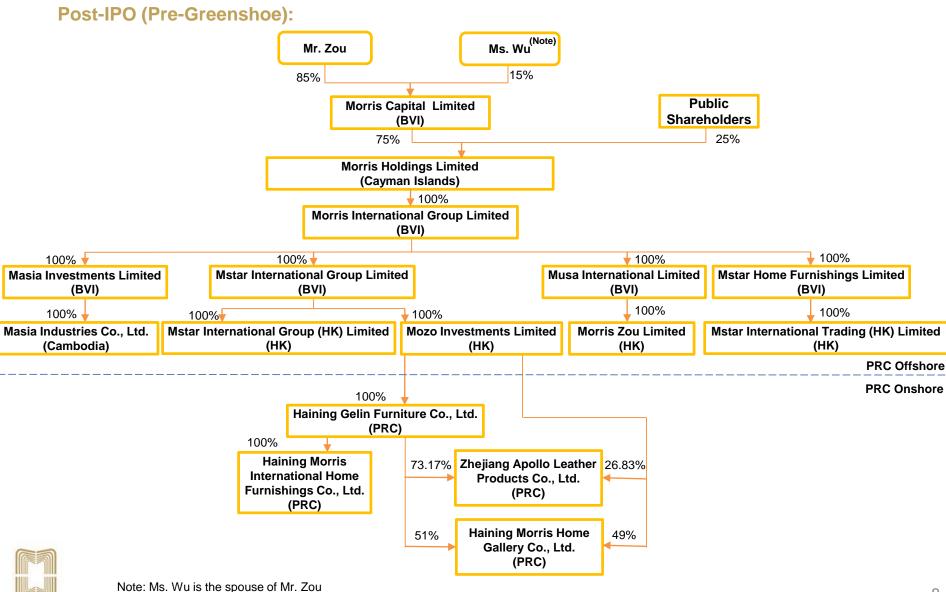


#### **Strong Long Term Relationships with Customers**

An average of 7 years of business relations with our top 5 customers during Track Record Period

#### **Corporate Milestones** Expected to be We launched "Morris listed on the Main Zou" brand for sofa and Board of the SEHK wood based furniture products sold in the PRC We extended our We established our first business from OEM to direct sale store in **ODM** 2017 Haining City We commenced showcase of our sofas at High Point Market We set up the Haining 2014 **R&D** Center 2010 We established our second direct 2003 sale store in We launched "Morris **Jiaxing City** Holdings Limited" brand for Began the export sofas exported to the U.S. of sofa to the We extended our business Mr. Zou joined Morris U.S. from ODM to OBM Group Co., Ltd. and We began preparing for the set up the sofa and construction of our wood based furnitures production facilities in business Cambodia

### **Shareholding Structure**



### **Integrated Business Model**

Counter samples made Customer provides design, OEM and provided to customer specifications and samples for approval Design and Customer's Prototypes made Customer development approval of ODM for customer's places with customer's design and selection order specifications general concept Customers choose their Model or sample We design and preferred model, sofas are shown evaluate new **OBM** sample sofa to customers or conceptual under our own at exhibitions design brands **Product Design Products** Customer Company Customers i.e. **Feedbacks Feedbacks** Haining sales some of which **R&D** Centre department are the largest furniture retail chains and Stationary Sofas Customer U.S. agent retail U.S. Product Design **Feedbacks** warehouse and Designer consultancy clubs in the

U.S.

firm



Sofa Covers Other Furniture Products

**Production** 

Motion Sofas

# High Quality Products with Innovative Designs and Smart Home Features

- Stationery & Motion Sofas: Manufactured in a wide spectrum of sizes, designs, colours, patterns and upholstered in various materials such as leather, PU leather or fabric
- Sofa Covers: Manufactured on OEM basis according to customer preferences, in leather, fabric and PU leather
- Other Furniture Products: Such as cabinets, tables, bedsteads and chairs



**Stationery Sofas** 



Sofa Covers



**Motion Sofas** 



Other Furniture Products

#### Smart Home Features



Massage



**Beverage Cooling** 



Bluetooth & USB Port



# **Industry Overview**



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### Growth of Future Upholstered Sofa Market in the U.S.

Retail Sales Value of Upholstered Sofa in the U.S., 2011-2020



PRC Export Value of Upholstered Sofa to the U.S., 2011-2015



Top Five PRC Upholstered Sofa Manufacturers in terms of Export Value to the U.S. in 2015



The U.S. is the PRC's largest export market for upholstered sofa products:

- From 2011 to 2015, upholstered sofa exports to the U.S. accounted for about 30% of China's total exports in terms of export value
- China's exports of upholstered sofa products to the U.S. increased from US\$2,537.7 million in 2011 to US\$3,400.0 million in 2015, representing a CAGR of approximately 7.6%
- The U.S. is the key export market of our products, contributing to more than 90% of the Group's annual sales for the year ended 31 December 2015
- The Group is well positioned in capitalizing on the growth in the overseas furniture market, particularly the U.S. market
- The U.S. furniture market is fragmented, therefore, the Group can capture strong growth with our well-recognized brand



### **Growing Demand for Upholstered Sofa Products in the PRC**

#### Manufacturer's Sales Value of Upholstered Sofa in China, 2011-2020



## Healthy Growth in Domestic Sales of Upholstered Furniture Industry:

- Continued progress in urbanization
- Steadily rising household income
- Government's efforts to regulate the housing market
- Expected measures to prop up the upholstered furniture industry

#### **Haining Direct Sale Store**



**Jiaxing Direct Sale Store** 



- The Group has set up two direct sale stores in Haining City and Jiaxing City under the "Morris Zou" brand in the PRC
- The Group plans to expand its sales and marketing network in the PRC



# **Investment Highlights**



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### **Investment highlights**



Market Leadership in the PRC-based Sofa Export Industry



Continuous Improvement in Profitability



Integrated Business Model with Self-owned Brands



Innovative Design and Strong R&D Team



Economies of Scale and Effective Cost Management

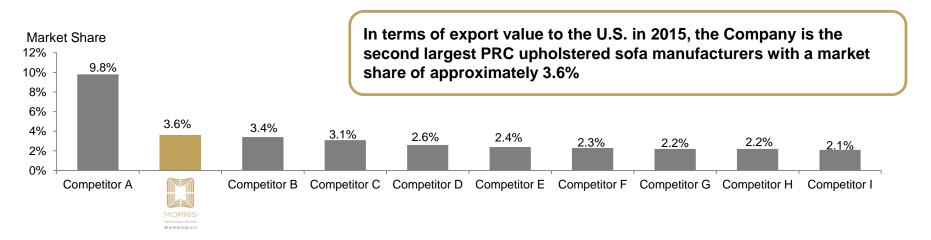


Visionary Management Team

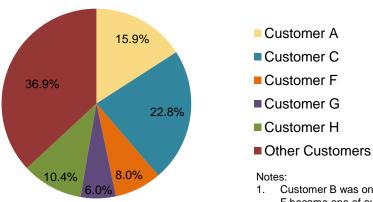


### Market Leadership in the PRC-based Sofa Export Industry

#### Top 10 upholstered sofa manufacturers in terms of export value to the U.S., 2015



### Revenue Contribution of Top 5 Customers for the 8 months ended 31 August 2016



#### **Strong Relationships with Customers**

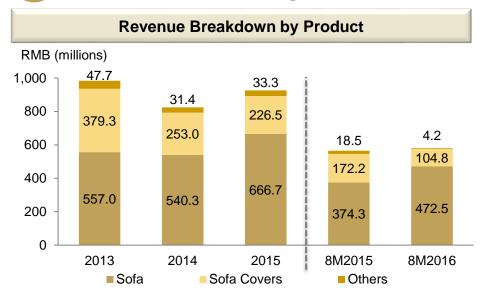
- Maintained long-term relationships with various large-scale customers in the U.S., including some of the largest furniture retail chains and retail warehouse clubs
- Stable relationships with our top customers, one of which for over 14 years

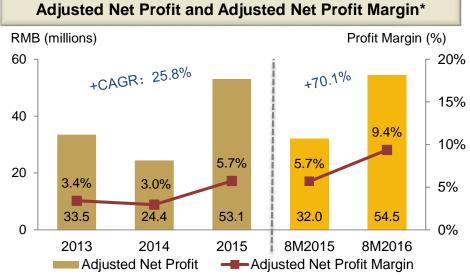


- Customer B was one of our top 5 customers in 2013 and 2014, Customer F became one of our top 5 customer since 2015
- Customer D and customer E were two of our top 5 customers in 2014 and 2015 but not in 8M2016 while customer G and customer H became two of our top 5 customers in 8M2016

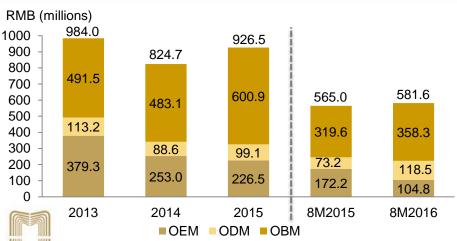
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### **Continuous Improvement in Profitability**

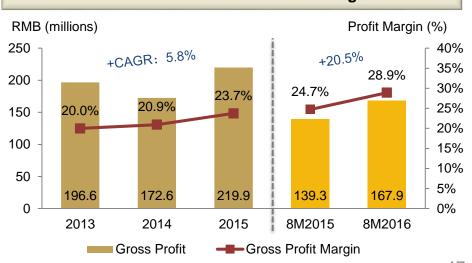




## Revenue Breakdown by Business Model



#### **Gross Profit and Gross Profit Margin**



\*Adjusted Net Profit = Net Profit + Listing Expenses – Disposal Gain – Exchange Gain

### **Integrated Business Model with Self-owned Brands**

#### Design:

- In-house staff with extensive experience
- U.S. designer and consulting firm

#### R&D:

- Self R&D centre in Haining City
- 40+ in-house R&D personnel with extensive experience

#### Manufacturing:

- Efficient integrated model with focus on OBM business
- Full process quality control

#### Sales & Marketing:

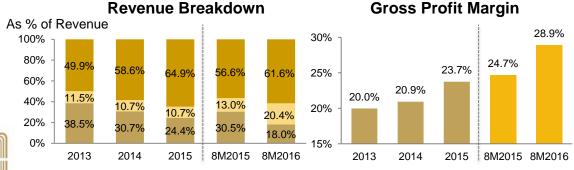
- Network covers the U.S., Canada, the U.K., Korea and the PRC
- Exclusive sales channels with a team of 20+ staff members
- An agent and a consultancy firm assist with sales & marketing and after sales service in the U.S.

#### **Branding:**

■OEM ■ODM ■OBM

- 2 well recognized brands
- OBM business contributed 64.9% of revenue in 2015

#### Strategically Adjusted Business Focus to ODM and OBM Business



- Create and enhance our own brand value
- Enhance our bargaining power with suppliers
- Increase our gross profit margin





### **Innovative Design and Strong R&D Team**

#### **Haining Research and Development Centre:**

- Accredited as a Zhejiang Enterprise Technical Centre by the Zhejiang Province Economic and Trade Commission in 2003
- 40+ staff members with extensive experience in the sofa production industry
- Senior members with 10+ years of industry experience
- Collaboration between U.S. designer and in-house R&D personnel
- Design and develop new sofas and other furniture products as well as enhance and improve the design and functionality of existing products
- Strong R&D capabilities enable the Company to focus more on ODM and OBM businesses

#### **U.S. Designer:**

 Assists the Company with identifying and determining new trends, themes, colours and fabrics of sofa products to match with the preferences of consumers in the U.S.

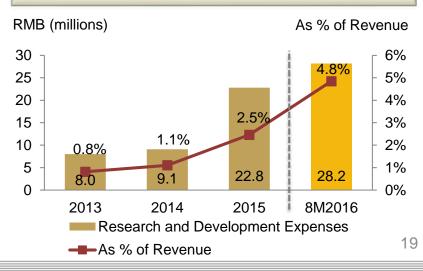
#### **Issued Patents:**







#### **Research and Development Expenditure**







### **Economies of Scale and Effective Cost Management**

### **Economies of Scale Lead to Lower Cost of Sales** and Admin Expenses thus Higher Margin



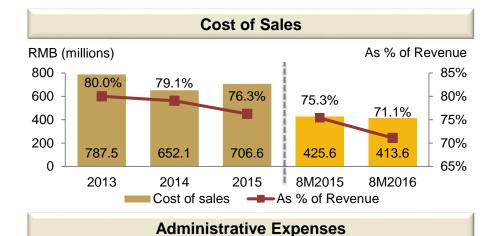
Annual capacity up to approximately 892,000 pieces of sofas, 1,613,000 pieces of sofa covers and 11,000 pieces of other furniture products

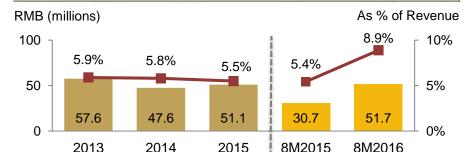
#### Measures to reduce cost:

- Optimize production processes, such as improving the design of furniture and reducing production losses
- Monitor purchase of raw materials, increase amount of bulk purchases and adopt a centralized procurement system
- Further invest in the development of ERP to improve operational efficiency
- New production facility in Cambodia currently under construction, expected to commence production in 2017 to lower overall production costs

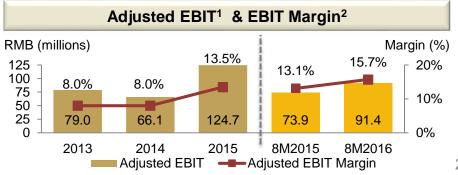
#### Notes:

- Adjusted EBIT = Net Profit + Interest + Taxes + Listing Expenses
- 2. Adjusted EBIT Margin = Adjusted EBIT/ Revenue





Administrative Expenses



As % of Revenue

### **Visionary Management Team**

#### Mr. Zou Gebing

## Chairman, CEO and Executive Director

- An award-winning entrepreneur in manufacturing and exporting of sofa products predominantly to overseas market primarily to the U.S.
- Over 15 years of industry experience
- Responsible for overseeing and mapping the Group's growth strategy and overall management
- Vice chairman of the 6<sup>th</sup> Council of the Zhejiang Leather Industry Association and the Zhejiang Young Entrepreneurs' Association and senior vice chairman of Jiaxing Chamber of Commerce
- Awarded Zhejiang Youth Wusi Medal, Chinese Youth Wusi Medal by the All-China Youth Federation and Elite Zhejiang Merchants Prize 2009 – Annual Cutting-edge Entrepreneur of Zhejiang Province

#### Mr. Chen Guohua



### **Executive Vice President** and **Executive Director**

- Over 15 years of industry and government experience
- Responsible for strategic development, investment planning and daily management

#### Mr. Zeng Jin



Senior Vice President, Executive Director and Head of Production and Quality Management

- Extensive experience in production and quality management
- Responsible for overseeing production planning and manufacturing and quality management

#### Mr. Wang Ming



Vice President, Executive Director, Head of Import and Export and Head of Sales and Marketing

- 8 years of experience in foreign trade
- Responsible for managing and reviewing import and export contracts and overseas trading documents, arranging for transportation, clearance and inspection of cargos, developing new markets and clientele, and maintaining customers' relationship

#### Ms. Shen Jiangping



### Director of Human Resources

- 15 years of experience in human resources
- Responsible for overseeing recruitment, staff training, reward management and human resources matters



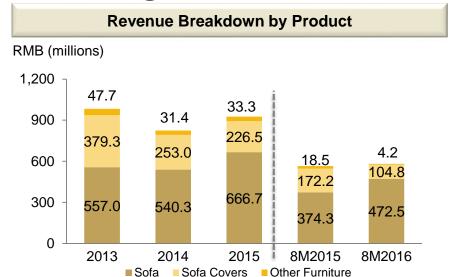
# **Financial Highlights**



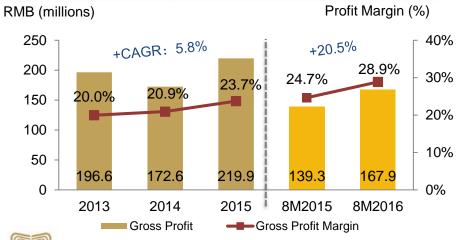
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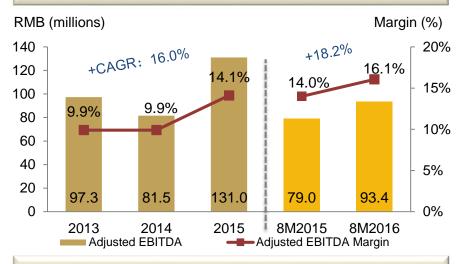
### **Growing Revenue and Profitability**



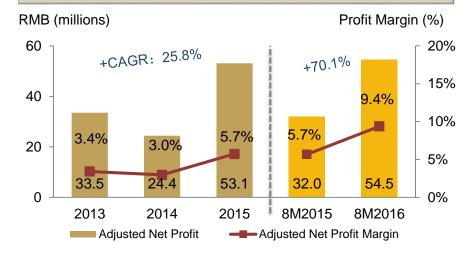




#### Adjusted EBITDA<sup>1</sup> & EBITDA Margin<sup>2</sup>



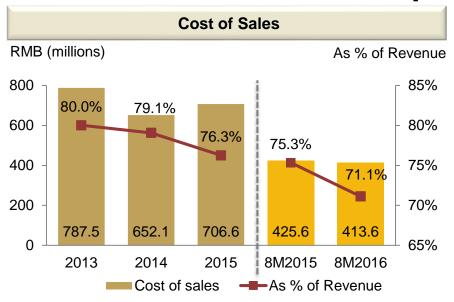
#### Adjusted Net Profit & Adjusted Net Profit Margin<sup>3</sup>

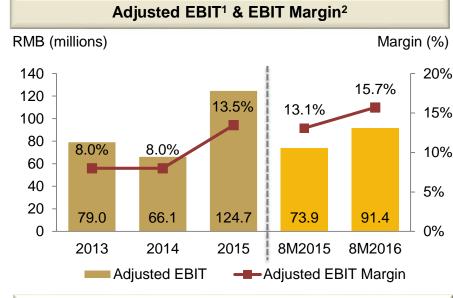


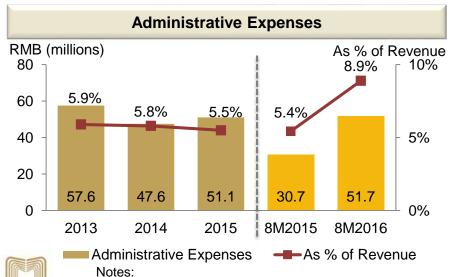
#### Notes:

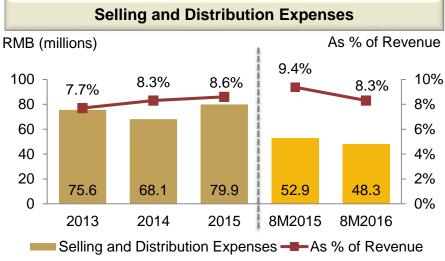
- 1. Adjusted EBITDA = Net Profit + Interest + Taxes + Depreciation + Amortization + Listing Expenses
- 2. Adjusted EBITDA Margin = Adjusted EBITDA/ Revenue
- 3. Adjusted Net Profit = Net Profit + Listing Expenses Disposal Gain Exchange Gain

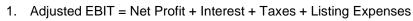
### **Effective Cost Control Helps Improve Profitability**





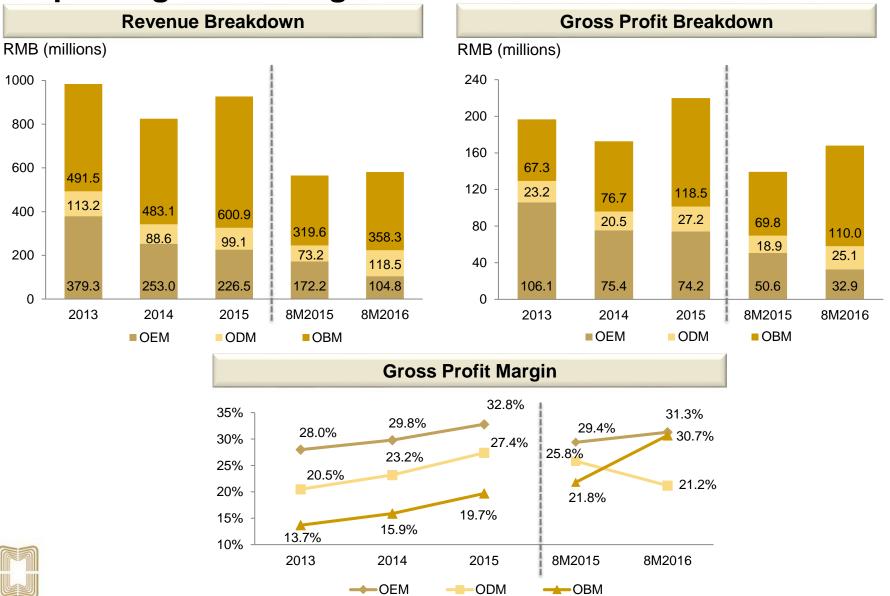






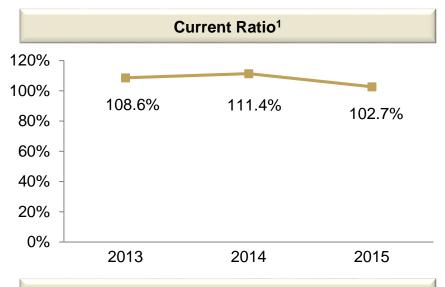
2. Adjusted EBIT Margin = Adjusted EBIT/ Revenue

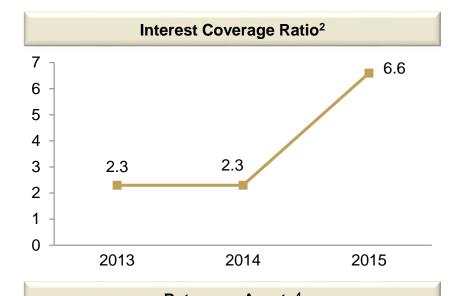
Strategic Focus on OBM Business and Improving Profit Margin

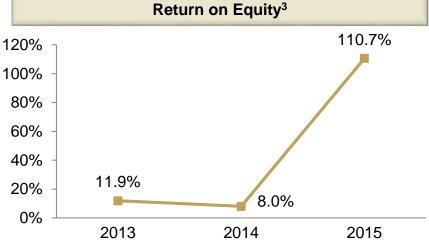


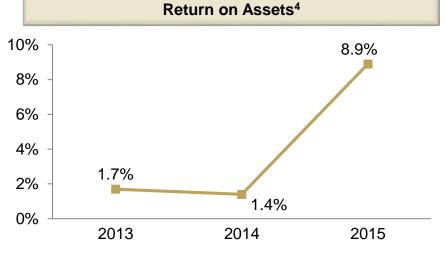
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### **Healthy Financial Condition & Return on Capital**









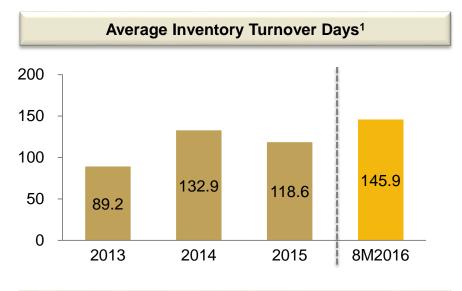


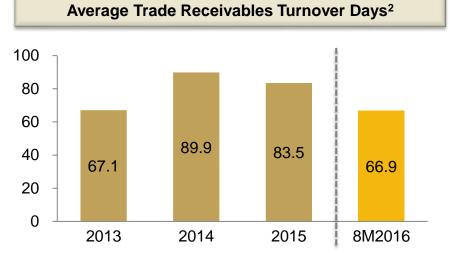
#### Notes:

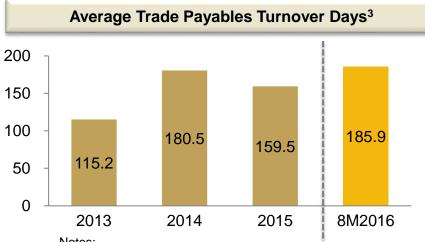
- 1. Current Ratio = Current Asset / Current Liabilities
- 3. Return on Equity = Net Profit / Total Equity x 100%

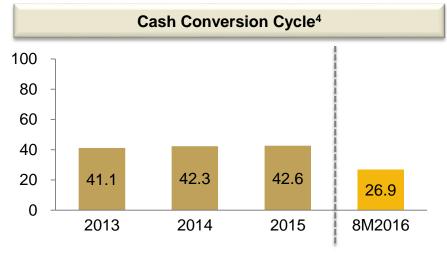
- 2. Interest Coverage Ratio = EBIT/ Finance Cost
- 4. Return on Assets = Net Profit / Total Asset x 100%

### **Efficient Working Capital Management**











- 1. Average Inventory Turnover Days = Number of days \* Average Inventory/Cost of Sales
- 2. Average Trade Receivables Turnover Days = Number of days \* Average Net Trade Receivables/Revenue
- 3. Average Trade Payables Turnover Days = Number of days \* Average Trade Payables/Cost of Sales
- 4. Cash Conversion Cycle = Inventory Turnover Days + Average Trade Receivables Turnover Days Average Trade Payables Turnover Days

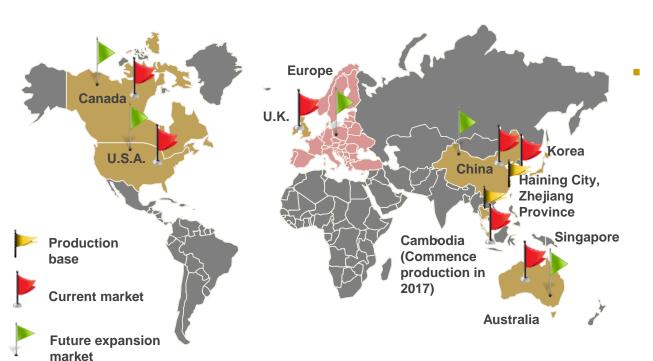
# **Business Strategies and Use of Proceeds**



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### **Further Expand Sales and Marketing Network**



The Company plans to further expand sales and marketing network by extending reach in the overseas furniture markets as well as expanding and strengthening sales network in the PRC

Continue to extend reach in the overseas sofa markets:

- Fortifying existing business relationships
- Exploring new business relationships with potential customers in territories such as Australia, Europe and Canada

Expanding and strengthening the Group's network in the PRC:

- Currently have two direct sale stores in the PRC
- Continue tapping into the PRC domestic furniture market



# **Continue to Enhance Brand Recognition in the Furniture Market**



**MOTTIS ZOU** 

#### **Marketing and Promotions**

- Combination of marketing endeavours including advertising through:
  - Television, newspapers, magazines and the Internet



- Weekly business newspaper –
- Expand the area of our showroom or our footprint in the High Point Market in North Carolina, U.S.
- Participate in more exhibitions and showroom events in the PRC, the U.S. and other overseas markets

# **Selective Pursuance of Strategic Alliances and Acquisitions**

- Selectively pursue strategic alliances and acquisitions of furniture brands with reputable names
- Expand sales network and raise the awareness of the Group's brands and products
- Expand products portfolio and benefit from the established market recognition



# Continue to Enhance Brand Recognition in the Furniture Market (cont'd)





#### **High Point Market Showroom**

- We have participated in the "High Point Market" exhibition in High Point, North Carolina, U.S. twice a year since 2010 by way of housing a showroom to promote and market our "Morris Holdings Limited" branded sofa products in the U.S.
- The High Point Market is the largest furnishings industry trade show in the world, bringing more than 75,000 people to High Point every six months

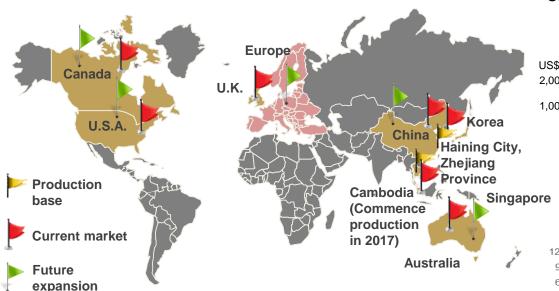
#### **High Point Market:**

- 180 buildings
- 11.5 million square feet of showspace
- 75,000 attendees to High Point every six months
- 2,000+ exhibitors
- 100+ countries represented
- Tens of thousands of new product introductions
- Approximately 10% of attendees are international

Source: http://www.highpointmarket.org/about-market/facts/

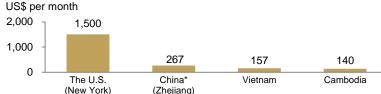


**Expand Manufacturing Capacities in Cambodia to Meet Market Demand** 



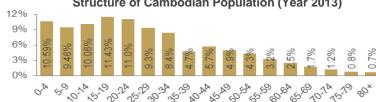
#### Cambodia has huge supplies of working age population in the coming years

Minimum Wage for A 19-year-old or Apprentice by Country (Year 2016)



- US: National Conference of State Legislatures
- China: China Labour Law
- Vietnam: http://www.chinatimes.com/realtimenews/20160107004301260410
- Cambodia: http://info.taiwantrade.com/CH/bizsearchdetail/8041114/C
- \* Exchange rate of 6.9495 as of 28 Dec 2016 from PBOC

#### **Structure of Cambodian Population (Year 2013)**



#### **Current Production Facilities:**

Haining City, Zhejiang Province

market

3 - 9	Production	Designed	Actual	Utilisation
	Line	Production Capacity (Thousand /Year)	Production Volume in 2015 (Thousand /Year)	Rate
Sofa Products	15	892	664	74.4%
Sofa Covers	25	1,613	1,271	78.8%
Other Furniture	1	11	9	81.8%

#### New Production Facilities:

Sihanoukville Special Economic Zone (commence production in 2017)

, ,				
	Production Line	Designed Production Capacity (Thousand/ Year)		
Sofa Products	5	95		
Sofa Covers	9	145		

- Source: The World Bank
- Lower labor cost
- Sofa product production capacity +10.7%
- Sofa cover production capacity +9.0%

### **Use of Proceeds**



31.3%

Further expansion of our sales and marketing network in both overseas market and the PRC



26.4%

Repayment of part of our outstanding bank borrowings



26.0%

Enhancement of our brand recognition in the furniture market



9.8%

General working capital and other general corporate purposes



6.5%

Expansion of our manufacturing capabilities in Cambodia



# Q&A



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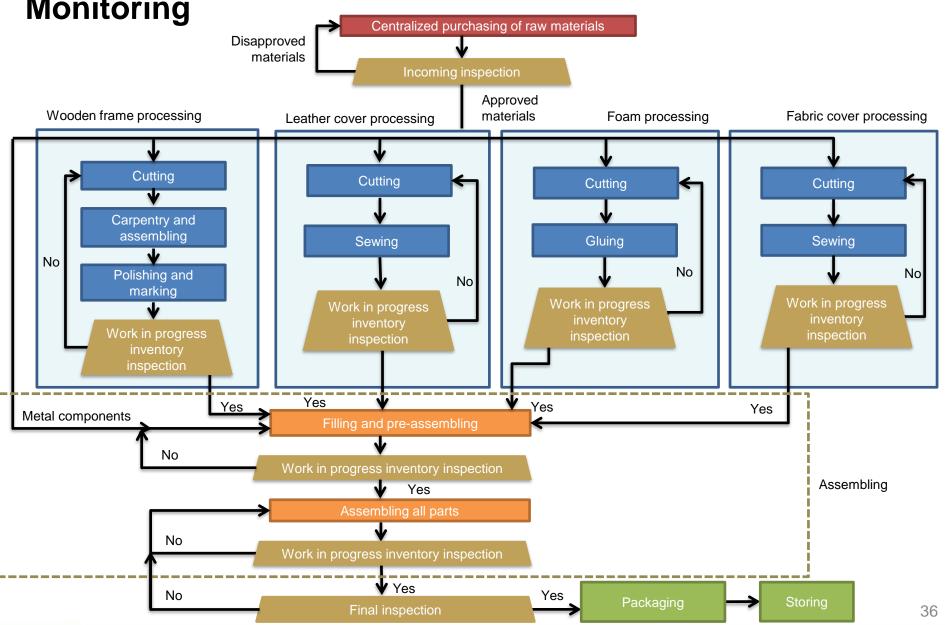
# **Appendix**



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**Efficient Production Process with Whole-process Quality Monitoring** 



### **Extracts of Statement of Profit & Loss Figures**

	For the year ended 31 December			For the eight months ended 31 August		
	2013 RMB'000	2014 RMB'000	2015 RMB'000	2015 RMB'000 (unaudited)	2016 RMB'000	
Revenue	984,026	824,675	926,471	564,958	581,566	
Gross Profit	196,576	172,624	219,914	139,314	167,933	
Gross Profit Margin (%)	20.0%	20.9%	23.7%	24.7%	28.9%	
Profit Before Tax	44,074	37,804	103,166	63,405	64,416	
Profit for the Year /Period	33,543	24,364	83,068	50,182	40,134	
Adjusted Net Profit <sup>1</sup>	33,543	24,364	53,051	32,036	54,508	
Adjusted Net Profit Margin <sup>2</sup> (%)	3.4%	3.0%	5.7%	5.7%	9.4%	



Notes:

1. Adjusted Net Profit = Profit of the Year + Listing Expenses – Disposal Gain – Exchange Gain

2. Adjusted Net Profit Margin = Adjusted Net Profit/Revenue x 100%

### **Extracts of Balance Sheet Figures**

	For the year ended 31 December			For the eight months ended 31 August	
	2013 RMB'000	2014 RMB'000	2015 RMB'000	2016 RMB'000	
Non-current Assets	132,490	142,570	51,554	52,518	
Current Assets	1,891,375	1,586,052	885,805	935,366	
Cash and Cash Equivalents	31,297	10,640	33,131	60,257	
Total Assets	2,023,865	1,728,622	937,359	987,884	
Current Liabilities	1,742,289	1,423,246	862,195	868,753	
Non-current Liabilities	691	0	107	3,667	
Total Equity	280,885	305,376	75,057	115,464	



### **Extracts of Cash Flows Figures**

	For the year ended 31 December			For the eight months ended 31 August	
	2013 RMB'000	2014 RMB'000	2015 RMB'000	2015 RMB'000 (unaudited)	2016 RMB'000
Net Cash Flows from/(used in) Operating Activities	57,442	34,204	110,636	38,518	92,524
Net Cash Flows from/(used in) Investing Activities	(56,904)	186,231	(18,628)	7,508	(114,715)
Net Cash Flows from/(used in) Financing Activities	(87,417)	(241,278)	(70,073)	5,130	47,057
Net Increase/(Decrease) in Cash & Cash Equivalents	(86,879)	(20,843)	21,935	51,156	24,866
Cash & Cash Equivalents at the Beginning of the Year	118,187	31,297	10,640	10,640	33,131
Effect of Foreign Exchange Rate Changes, net	(11)	186	556	336	2,260
Cash & Cash Equivalents at the End of the Year	31,297	10,640	33,131	62,132	60,257

